




**WELCOME**

**Hello!**  
I am Trainer Name  
You can find me at

**Today's Learning Outcomes**

- Understand mental health issues, specifically ones that may be prominent in the workplace.
- Develop communication skills for supportive conversations about mental health.
- Understand the importance of and implement self-care and resilience.




**Understanding  
Mental Health Issues  
in the Workplace**

**Mental  
Health  
VS  
Mental  
Illness**

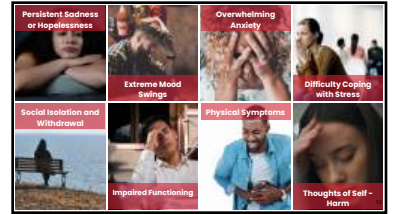
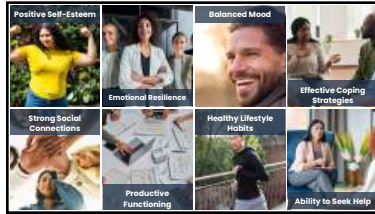


**'Mental health is a state of mental well-being that enables people to cope with the stresses of life, realise their abilities, learn well and work well, and contribute to their community.'**

*– World Health Organisation*



<b>Mental Health</b> A person's emotional, psychological and social well-being.	<b>Mental Illness</b> Diagnosable conditions that affect a person's thoughts, emotions, behaviour and overall functioning.
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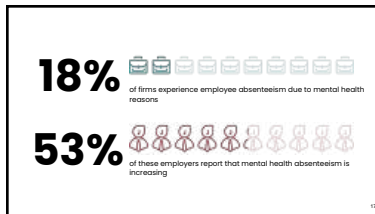


## Good and Diminished Mental Health in the Workplace



### Workplace Mental Health Statistics

from Healthy Workplace Ireland 2023



### Implications of Poorly Managed Mental Health

- Decreased Productivity
- Increased Turnover
- Poor Morale and Engagement
- Legal and Compliance Risks
- Reputation Damage

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### Implications of Poorly Managed Mental Health

- Impact on Innovation
- Safety Risks
- Lack of Growth

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## Work-Related Stress

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### Reasons for Work-Related Stress

- High Workload
- Unclear Expectations
- Inadequate Resources
- Tight Deadlines
- Poor Work-Life Balance
- Organisational Changes
- Lack of Control
- Job Insecurity
- Workplace Culture

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### Work-Related Stress Symptoms

- Physical
- Emotional
- Behavioural
- Interpersonal

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### What is Burnout?

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## Recognising Triggers and Signs of Mental Health Issues

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### Stress Triggers/Stressors

- Poor Work/Life Balance
- Financial Issues
- Health Issues
- Family Issues
- Inadequate Support
- Life Changes
- Job Insecurity

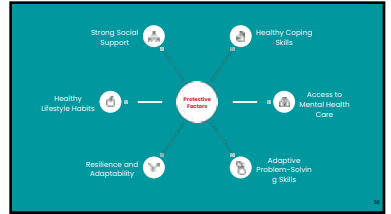
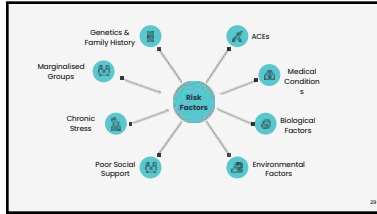
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### Recognising Signs and Symptoms

- Changes in Mood
- Anxiety and Stress
- Changes in Behaviour
- Cognitive Symptoms
- Physical Symptoms
- Impaired Functioning
- Social Withdrawal

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# Factors Influencing Mental Health



### Cultural Beliefs and Attitudes

- Stigma and Shame
- Cultural Explanatory Models
- Help-Seeking Behaviours
- Family and Community Support
- Cultural Competence in Mental Health Care
- Language and Communication
- Cultural Trauma and Historical Context

# Workplace Mental Health Support



### Do's and Don'ts

Do	Don't
<ul style="list-style-type: none"> <li>• Listen with Empathy</li> <li>• Provide Reassurance and Support</li> <li>• Respect Confidentiality</li> <li>• Encourage Professional Help</li> <li>• Promote Self-Care</li> </ul>	<ul style="list-style-type: none"> <li>• Make Assumptions or Judgements</li> <li>• Provide Diagnosis or Treatment</li> <li>• Minimise or Dismiss Feelings</li> <li>• Promise Confidentiality if Safety is at Risk</li> <li>• Don't Force Solutions or Advice</li> </ul>

## REMEMBER

You are **NOT** trained to diagnose or treat mental health conditions and you should **ALWAYS** signpost your colleague to professional help.

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## Difficulty with Recognising MH Issues

- Stigma and Stereotypes
- Lack of Awareness and Education
- Normalisation of Symptoms
- Cultural and Societal Factors
- Lack of Trust or Safety
- Inaccessible Resources and Support
- Poor Communication
- Mental Health Illiteracy
- Personal Biases and Assumptions

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## How to Get the Message Across



- Start Conversations
- Provide Educational Resources
- Highlight Success Stories
- Celebrate Mental Health Milestones
- Share Personal Stories
- Organise Workshops and Training
- Address Specific Concerns
- Utilise Multiple Channels

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## Mental Health Training in the Workplace



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## Management Training

- Mental Health Awareness Training
- Workplace Mental Health First Aid
- Stress Management and Resilience Training
- Communication and Leadership Skills Training
- Conflict Resolution and Mediation Training
- Legal and Compliance Training
- Crisis Management and Response Training



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## Employee Training



- Workplace Mental Health First Aid
- Stress Management and Resilience Training
- Self-Care Workshops
- Cultural Competence Training
- Active Listening and Communication Skills Training
- Wellness Initiatives and Programme Participation

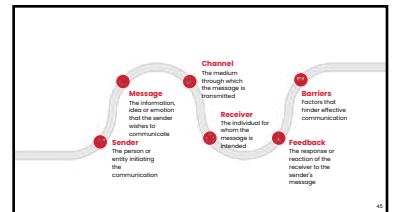
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## Group Discussion



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## Effective Communication



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### The C's of Communication

<b>Clarity</b> Communicate your message in a clear manner.	<b>Conciseness</b> Convey your message with precision, avoiding unnecessary details.	<b>Coherence</b> Ensure your message is logically organised and flows seamlessly.
<b>Consistency</b> Maintain uniformity in your message, both in terms of content and tone, to build trust and reliability.	<b>Courtesy</b> Communicate with empathy, kindness and consideration. Take the feelings and perspectives of your audience into account.	

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### Building Rapport and Relationships

Effective communication is a dynamic process that involves listening, understanding and conveying messages in a way that nurtures trust, understanding and positive connections. It is the key to building and sustaining rapport and relationships in both personal and professional life.



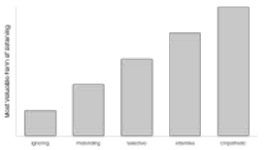
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### Listening Skills



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### Levels of Listening



STEPHEN COVEY'S LEVELS OF LISTENING  
 Each level represents the degree to which someone is listening to another person during a conversation.

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### Active Listening

- Understanding**  
 Focuses on deeper understanding of the message.
- Building Relationships**  
 Fosters strong interpersonal relationships.
- Conflict Resolution**  
 Allows for understanding the perspectives of all parties involved.
- Problem Solving**  
 Helps to gather relevant information and identify challenges.

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### Active Listening

- Empathy and Compassion**  
 Active listening demonstrates that you care about the speaker's thoughts and feelings.
- Avoiding Misunderstandings**  
 Helps to clarify any uncertainties.
- Increased Productivity**  
 Clear communication and understanding leads to efficient collaboration.
- Leadership Skills**  
 Leaders who listen to their teams demonstrate empathy, create a supportive environment and make informed decisions.

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### Techniques


- Full Attention**  
 Focus entirely on speaker.
- Show You Are Listening**  
 Use non-verbal cues.
- Paraphrase**  
 Repeat what the speaker has said in your own words.
- Reflect Feelings**  
 Acknowledge speaker's emotions by reflecting them back.
- Clarify**  
 Ask open/closed questions.
- Summarise**  
 Summarise the main points of the message.
- Empathise**  
 Understand the speaker's feelings and perspectives.



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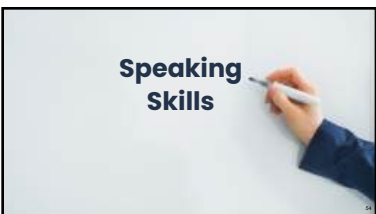
### Techniques

- Avoid Interrupting**  
 Wait for natural pauses before responding.
- Provide Feedback**  
 Offer constructive feedback.
- Use Minimal Encouragers**  
 Use short verbal cues like 'yes', 'uh-huh' or 'I see'.
- Maintain an Open Mind**  
 Avoid making assumptions or jumping to conclusions.
- Resist the Urge to Problem Solve Too Soon**  
 Allow the person to fully express themselves before offering solutions or advice.
- Be Patient**  
 Give the person time to articulate their thoughts.




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### Speaking Skills




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### Speaking Skills




**Tone**

Tone of voice conveys the speaker's emotions and attitude. 3 subtle layers of meaning to the words spoken.



**Pace**

A well paced delivery allows listeners to process information effectively and follow the speaker's message.



**Articulation**

When words are pronounced and expressed clearly, the message is more likely to be accurately received and understood.

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### Questions to Ask

Closed	Short, factual answer
Open	What? Why? How?
Funnel	Start with general, drill down to more specific
Probing	Nudges prospect toward revealing more information

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### Answering Questions

<b>Clarity</b> If a question is unclear, politely ask for clarification. This ensures you address the actual concern.	<b>Calm &amp; Composed</b> Stay calm and composed regardless of the nature of the question. This also projects confidence.
<b>Honesty</b> If you don't know the answer, be honest; offer to follow up or direct to the best person to talk to.	<b>Positive Language</b> Always respond in a positive and constructive manner. This helps maintain a positive atmosphere.

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## Non-Verbal Communication



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### Non-Verbal Communication

**Types**


- Pitch of Voice
- Posture
- Body Language
- Eye Contact
- Tone of Voice
- Appearance
- Facial Expressions
- Gestures

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### Body Language

Body language serves as a powerful means of non-verbal communication, enriching spoken words and influencing how messages are perceived.

- Enhancing verbal messages
- Conveying confidence
- Establishing connection
- Building trust




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### Facial Expressions

Facial expressions play an important role in non-verbal communication, serving as a means of conveying emotions, intentions and social cues.

- Expressing emotions
- Immediate feedback
- Dealing with ambiguity
- Guide social situations




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### Eye Contact


Eye contact is a powerful element of non-verbal communication. It plays an important role in building connections and establishing rapport.

- Establishing connection
- Conveying confidence
- Demonstrating interest



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## Difficult Conversations



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## Empathy and Compassion



- **Empathy** is the ability to understand and share feelings, thoughts and experiences of another person.
- **Compassion** goes beyond empathy and involves a desire to alleviate the suffering of others.

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## Building Confidence in Having Difficult Conversations

- Prepare and Plan
- Develop Active Listening Skills
- Practice Empathy and Understanding
- Stay Calm and Manage Emotions
- Be Clear and Direct
- Seek Common Ground
- Practice and Role Play
- Reflect and Learn
- Seek Support and Feedback

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## What to Say?

### Do Say

- I'm concerned. I notice you have been quiet this week, are you ok?
- How are you doing?
- I haven't caught up with you in a while, how are you feeling?
- Work has been full on, how are you managing?
- How's life? How are the family?
- What's new? What have you been doing?
- What would be helpful for you right now?

### Don't Say

- What's wrong with you?
- Why are you acting strangely?
- What's with the low energy?
- Is it the time of the month?
- You are not the same person we took on, what's wrong?

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## Things to Keep in Mind



- You are not there to diagnose or fix
- Your role is to support and signpost
- Be prepared with helpful information
- Be non-judgemental and compassionate
- Avoid making assumptions
- Give time and space

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## Challenging Situations



## Handling Challenging Situations

- Stay Calm and Centered
- Practice Active Listening
- Show Empathy and Validation
- Respect Boundaries
- Use Non-Judgemental Language
- Offer Support and Resources
- Know When to Refer
- Maintain Confidentiality\*
- Practice Self-Care
- Follow Up



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## Barriers to Communication



## Boundaries

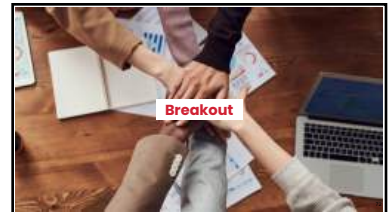
It is important to acknowledge the scope of your abilities in relation to dealing with mental health issues, always liaise with the HR department for any queries and continue to signpost to professional help.

**Remember if you are unsure of what to do, always liaise with your workplace policies, manager or HR department.**



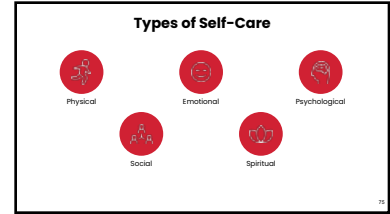
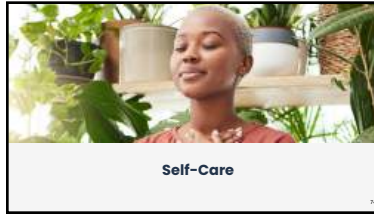
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## Breakout





# Self-Care and Resilience



## Practising Self-Care

- Set Boundaries
- Prioritise Sleep
- Eat Nutritious Foods
- Stay Hydrated
- Engage in Physical Activity
- Practice Mindfulness and Relaxation
- Engage in Hobbies and Activities You Enjoy
- Connect with Supportive Relationships
- Unplug and Disconnect
- Practice Self-Compassion
- Get Outside and Enjoy Nature
- Seek Professional Help When Needed

## Stress Management Techniques

- Deep Breathing Exercises
- Mindfulness Meditation
- Yoga
- Regular Physical Activity
- Healthy Lifestyle Habits
- Time Management and Prioritisation
- Social Support and Connection
- Limiting Exposure to Stressors
- Seeking Professional Help



## Time Management and Work/Life Balance

- Set Clear Goals and Priorities
- Use Time Management Techniques
- Create a Schedule
- Set Boundaries
- Learn to Say No



## Time Management and Work/Life Balance



- Delegate and Outsource
- Practice Time Management Skills
- Take Regular Breaks
- Make Time for Self-Care
- Reflect and Adjust

## Resilience Building



- Self-Awareness
- Develop Coping Strategies
- Set Realistic Expectations
- Establish Boundaries
- Seek Supervision and Support
- Practice Self-Compassion
- Develop Problem-Solving Skills
- Maintain Perspective
- Reflect and Learn

## Self Reflection

- Critical Thinking and Problem Solving
- Personal Growth and Development
- Enhanced Emotional Intelligence
- Improved Self-Regulation
- Enhanced Problem-Solving Skills
- Increased Resilience
- Improved Relationships
- Alignment with Values and Goals
- Continuous Learning and Adaptation





**Assessment 5: Skills Demonstration**

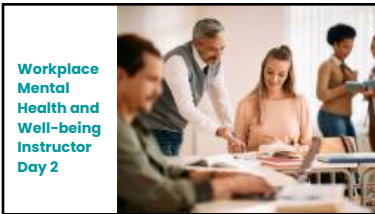
Having your skills demonstrated, using and applying your knowledge and resources in a real-life situation, is a key part of the assessment process. This is where you will be assessed on your ability to apply your knowledge and skills in a real-life situation. This is where you will be assessed on your ability to apply your knowledge and skills in a real-life situation.

Task	Assessment	Weight
Task 1: Understanding mental health issues in the workplace	Understanding mental health issues in the workplace	20%
Task 2: Recognising triggers and signs of mental health issues	Recognising triggers and signs of mental health issues	20%
Task 3: Building confidence and communication skills	Building confidence and communication skills	20%
Task 4: Self-care and resilience	Self-care and resilience	20%
Task 5: Workplace wellness programmes	Workplace wellness programmes	20%

- Recap**
- Understanding Mental Health Issues in the Workplace
  - Recognising Triggers and Signs of Mental Health Issues
  - Building Confidence and Communication Skills
  - Self-Care and Resilience

**Time For Questions!**

**Thank You!**



- Yesterday We Covered**
- Understanding Mental Health Issues in the Workplace
  - Recognising Triggers and Signs of Mental Health Issues
  - Building Confidence and Communication Skills
  - Self-Care and Resilience

- Today We Will Cover**
- What is a Workplace Wellness Instructor?
  - Development of Workplace Wellness Programmes
  - Engagement with Stakeholders
  - Analysing Training Needs for Workplace Mental Health
  - What are Learning Aims, Objectives and Outcomes?

## What is a Workplace Mental Health and Well-Being Instructor?

## Defining the Role of a Workplace Mental Health and Well-being Instructor

### The Role

- Promoter
- Developer
- Deliverer
- Provider
- Collaborator
- Advocate



### Suitable Qualities



### Key Skills for the Role



### Key Considerations for Workplace Mental Health Training

Needs Assessment	Inclusive Content	Expert Involvement
Practical Skills	Continuous Support	Leadership Involvement

## Workplace Policies and Professional Help

### Examples Workplace Policies

- Employment Policies
- Code of Conduct/Ethics Policies
- Anti-Discrimination and Harassment Policies
- Health and Safety Policies
- Equal Employment Opportunity (EEO) Policies
- Leave and Attendance Policies
- Information Technology (IT) and Data Security Policies
- Performance Management and Discipline Policies
- Compensation and Benefits Policies



Can you guess which of those policies Mental Health may fall under?


### Legal Requirements at Work (Ireland)

- Safety, Health and Welfare at Work Act 2005
- Equality Acts 1998-2015
- European Communities Regulations 2007
- Code of Practice on Bullying at Work
- Data Protection Legislation



### Legal Requirements at Work (UK)

- Health and Safety at Work Act 1974
- Management of Health and Safety at Work Regulations 1999
- Equality Act 2010
- Data Protection Act 2018
- The Mental Health (Discrimination) Act 2013



### Good Practice

- Employee Assistance Programmes (EAPs)
- Mental Health Awareness and Training
- Mental Health Policies
- Flexible Work Arrangements
- Wellness Initiatives
- Peer Support Networks



### Reasonable Adjustments

- Flexible Work Arrangements
- Reduced Workload or Adjusted Deadlines
- Workspace Modifications
- Regular Breaks and Rest Periods
- Access to Mental Health Support Services
- Flexible Leave Policies
- Regular Check-ins and Supportive Supervision



### Confidentiality and Privacy

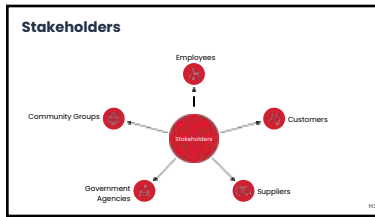
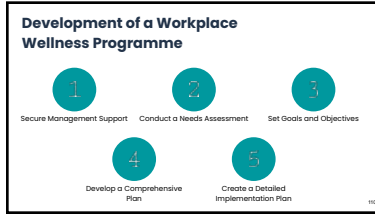
<p><b>Confidentiality</b></p> <p>Refers to the ethical and legal obligation to keep sensitive information private and secure in mental health settings, confidentiality ensures that personal information shared by individuals during therapy sessions or counselling remains protected from unauthorised disclosure.</p>	<p><b>Privacy</b></p> <p>Refers to an individual's right to control access to their personal information and maintain boundaries around their personal space and belongings.</p>
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### Access to Professional Help

- Employee Assistance Programmes (EAPs)
- Occupational Health Referrals
- Counselling and Therapy Services
- Mental Health Hotlines and Helplines
- Workplace Wellness Programmes
- Health Insurance Coverage

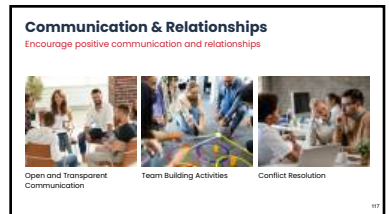


### Benefits of Good Stakeholder Management

Support and Engagement	Alignment with Organisational Goals	Effective Implementation
High Participation Rates	Measurable Impact	Continuous Improvement

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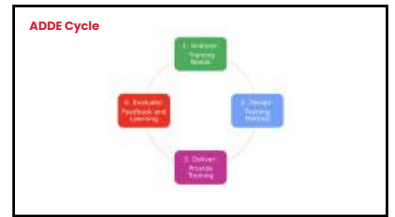


**Recognising & Rewarding Positive Behaviour**

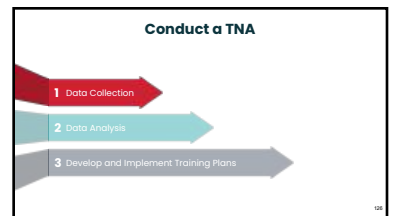


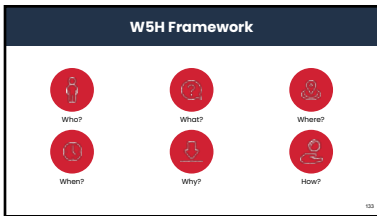
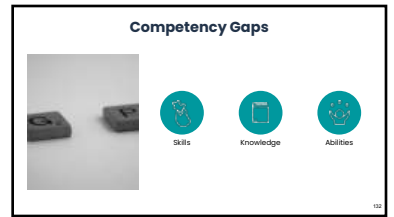
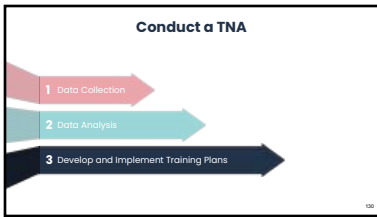
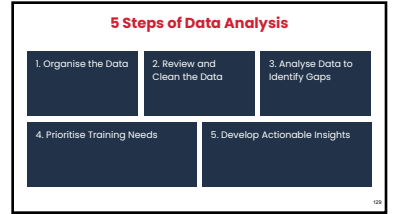
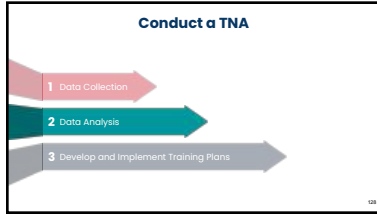
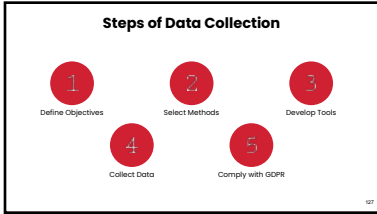
**Analysing Training Needs for Workplace Wellness**

**The Purpose of Training Needs Analysis**



**Methods for Conducting Training Needs Analysis**





### Learning Aims

- Review Identified Training Needs
- Formulate Learning Aims
- Draft Learning Aim Statements
- Align Learning Aims with Training Methods
- Communicate Learning Aims



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### Things to Avoid

- Being Too Vague
- Overloading with Jargon
- Setting Unrealistic Goals
- Ignoring Feedback



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# Learning Objectives



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### Learning Objectives

- Expectations
- Guidance
- Motivation



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### Examples of Learning Objectives

- "To provide an understanding of the principles of mental health and well-being."
- "To familiarise trainees with effective workplace wellness strategies and initiatives."
- "To develop skills in facilitating supportive and engaging mental health and well-being sessions."

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### Benefits of Learning Objectives


- Enhanced Learning Outcomes
- Increased Accountability
- Personalised Learning



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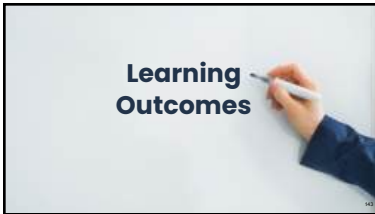
### Common Pitfalls

- Being Too Vague
- Overloading Objectives
- Ignoring Practical Constraints



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# Learning Outcomes



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### Learning Outcomes

- Specific
- Aligned
- Measurable



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### Examples of Learning Outcomes

"Learners will be able to identify various mental health conditions and adapt support methods to accommodate individual needs."

"Learners will be able to implement strategies for encouraging participation and maintaining engagement in sessions."

"Learners will be able to design and use evaluation tools to measure the effectiveness of their mental health and well-being programmes."

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### What to Avoid

Being Vague

Overloading with Multiple Objectives

Ignoring Alignment with Course Content

Neglecting to Review or Revise

Not Consulting Stakeholders

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## Case Study



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### Recap

- What is a Workplace Mental Health and Well-being Instructor?
- Development of Workplace Wellness Programmes
- Engagement with Stakeholders
- Analysing Training Needs for Workplace Mental Health
- What are Learning Aims, Objectives and Outcomes?

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## Time For Questions!

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## Thank You!

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## Workplace Mental Health and Well-being Instructor Day 3



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### Yesterday We Covered

- What is a Workplace Mental Health and Well-being Instructor?
- Development of Workplace Wellness Programmes
- Engagement with Stakeholders
- Analysing Training Needs for Workplace Ment
- What are Learning Aims, Objectives and Outc



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### Today We Will Cover

- Tailoring Training for your Organisation
- Creating Content for Workplace Mental Health and Well-being Training
- Universal Design for Learning
- How to Effectively Deliver Your Training
- Evaluating Your Training
- Course Assessments

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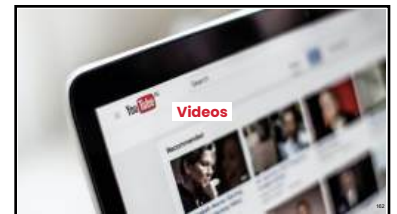
# Tailoring Training for Your Organisation



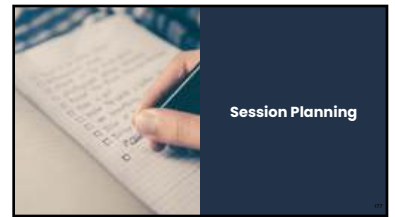
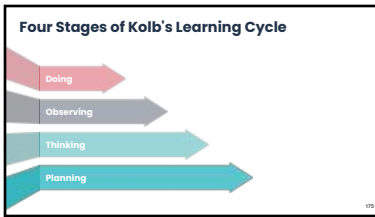
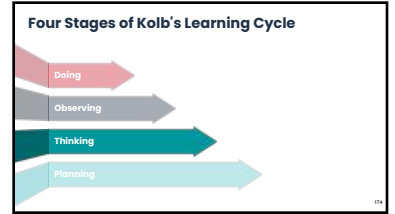
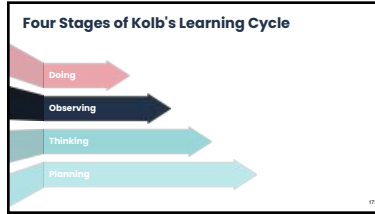
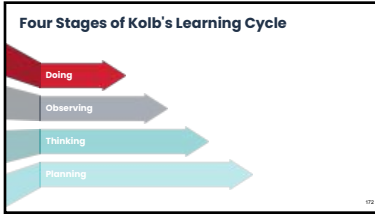
## VARK



How do you learn best?



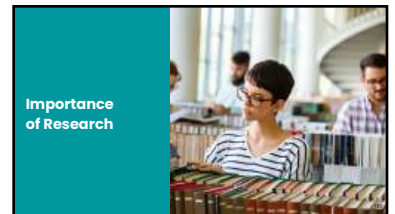


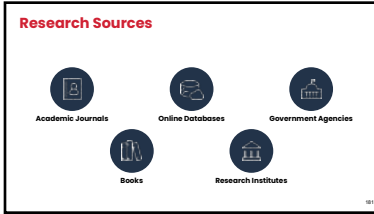


### Session Plan Template

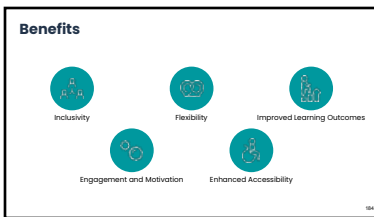
Session	Topic	Objectives	Resources	Activities	Assessment	Reflection
1	Introduction to the course	Understand the course structure and objectives	Course syllabus, Welcome letter	Icebreaker activity, Welcome speech	Self-reflection on expectations	Feedback on course structure
2	Foundational concepts	Identify key concepts and their applications	Textbook, Lecture slides	Lecture, Group discussion	Quiz on key concepts	Reflection on learning outcomes
3	Advanced topics	Analyze complex scenarios and apply critical thinking	Case studies, Research articles	Case study analysis, Debate	Peer review of presentations	Reflection on critical thinking skills
4	Practical application	Apply theoretical knowledge to real-world situations	Practical exercises, Guest speaker	Practical exercises, Guest lecture	Practical assessment	Reflection on practical skills
5	Final review	Review key concepts and prepare for final assessment	Review materials, Past papers	Review session, Q&A	Final assessment	Final reflection and feedback

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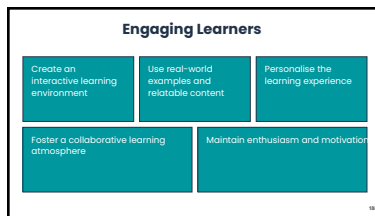


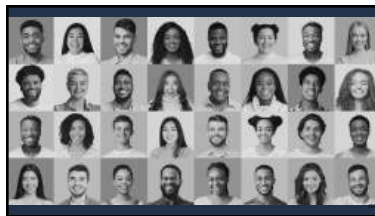
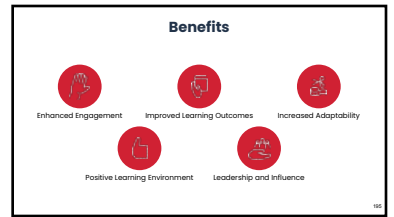
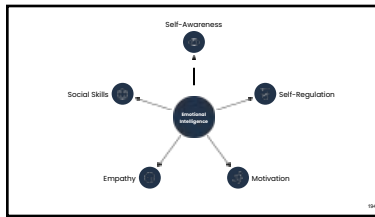
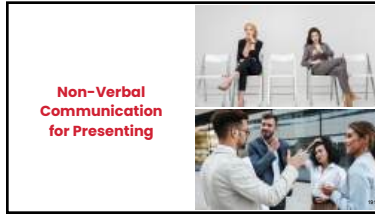
## Universal Design for Learning

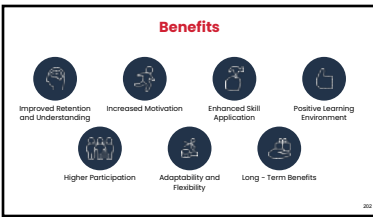


## Training Delivery and Evaluation

## Presentation Skills








### Ensuring Training Effectiveness


- Assessment of Learning
- Learner Insights
- Identifying Gaps
- Real-time Adjustments



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### Accountability and Transparency

- Tracking Progress
- Justifying Costs
- Documenting Outcomes
- Reporting Results



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### Enhancing Learner Motivation

- Recognition of Progress
- Interactive Methods
- Continuous Learning Culture
- Motivational Feedback



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### Continuous Improvement




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### KPI

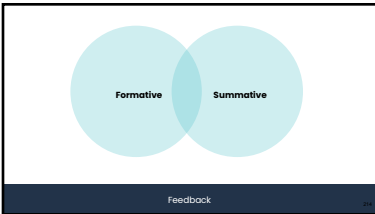


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### Delivering Feedback



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### Formative Feedback

- Ongoing Feedback
- Planned during Design
- Focused on Improvement
- Supports Learners
- Frequent and Immediate
- Interactive Techniques

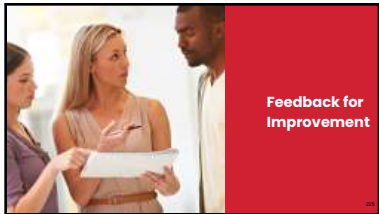
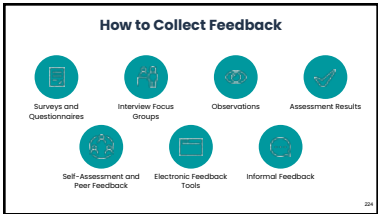
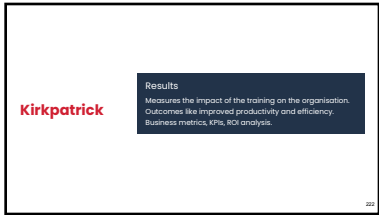
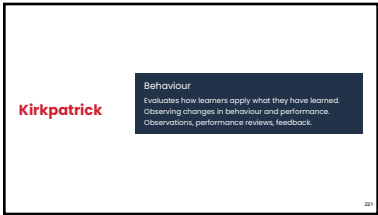
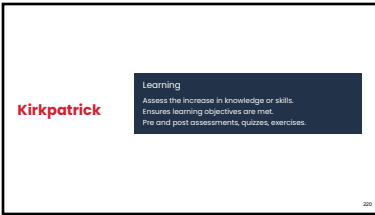
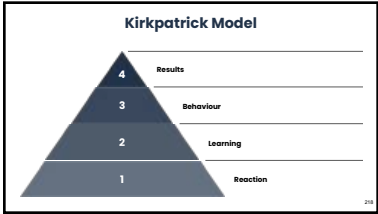
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### Summative Feedback

- Feedback at End
- Informs Future Training
- Comprehensive Assessment
- Formal Techniques
- Not as Supportive
- Evaluates Learning Outcomes

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**Case Study**

**Time for the Exam!**



**Assessment**



Workplace Mental Health and  
Well-being Instructor  
Assessment Brief

**Course Wrap-Up**

**Time For  
Questions!**

**Thank  
You!**

For any further information or questions please contact  
[admin@dcmlearning.ie](mailto:admin@dcmlearning.ie)